MINGLE:



Generating social and human capital for Third-Country Nationals



## **MENTOR'S GUIDE**

## "How to use the Online Active Citizenship Assessment Tool

# (OACAT) and Empowerment Kit (EMKIT)"

Prepared by: MMC Mediterranean Management Centre





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Generating social and human capital for Third-Country Nationals



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### Video Tutorial on "How to use the OACAT and EMKIT"

To assess the **Video Tutorial** on "How to use the OACAT and EMKIT", visit the **MINGLE** platform: <u>http://mingle.projectsgallery.eu/</u> and click on the **MATERIALS** option.

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# Introduction to the guide

The objective of this guide is to support the Mentors in assessing and in providing mentoring services to TCNs through the use of OACAT and Empowerment kit. The structure of the guide is as follows

- 1. Introduction to the philosophy of OACAT and EMIKT
- 2. How to access the MINGLE platform.
- 3. Working with the Assessment tool (OACAT)
- 4. Working with the Empowerment Kit

## Introduction to the philosophy of OACAT and EMIKT

The OACAT and EMKIT philosophy is mainly based on the theory of Nahapiet and Ghoshal on Social Capital (SC), taking also into account other relevant theories.

Nahapiet and Ghosal, in their research under the title "Social Capital, Intellectual Capital and Organizational Advantage" (1998), introduced a theoretical model according which social capital acquisition can facilitate value creation, specifically in the case of firms. Their theory is based on the division of social capital into three different dimensions: a) "cognitive", b) "structural", and c) "relational", and on explaining how attributes of these dimensions can assist to the exchange and combination of resources. In the same framework, they introduced sub-dimensions for each of these dimensions, in order to reveal the relationship between social capital and intellectual capital, namely "shared codes and ethics" and "shared narratives" (for "cognitive dimension"), "network ties", "network structure", and "suitable organisation" (for "structural dimension"), and "trust", "norm", "obligations and expectations" and "identification" (for "relational dimension")<sup>1</sup>. The term "social capital" was first used referring only to relational resources, but, later on, it was adapted by different scholars to a wide range of social phenomena, among which into the public life in modern societies

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<sup>&</sup>lt;sup>1</sup> Elyasi, Ghanbar & Ansari, Mohsen & Mafi, Vahid. (2012). Impact of social capital on the identification and exploitation of entrepreneurial opportunities. 2217-9739.



(e.g. Putnam, 1993, 1995). Along with physical and human capital, social capital is a productive resource, facilitating a wide range of individuals' attainments<sup>2</sup>.

Based on the above literature, the MINGLE consortium decided to adapt the EMKIT Active Citizenship (AC) scale into a five-level scale, as indicated below:

LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Living in Isolation	Going Outside	Expressing Interest	Joining In	Achieving Active Citizenship

Figure 1: The five levels of Active Citizenship (AC)



<sup>&</sup>lt;sup>2</sup> Nahapiet, Janine & Ghoshal, Sumantra. (1998). Social Capital, Intellectual Capital, and the Organizational Advantage. The Academy of Management Review. 23. 10.2307/259373.

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The following table presents the qualitative indicators on which the updated EMKIT mentoring activities were developed, divided into the three different dimensions of social capital by Nahapiet and Ghoshal and based on sub-categories of intellectual capital, as explained by the same scholars and adjusted to the objectives of the MINGLE project. These qualitative indicators were developed in the 5 different levels of the Active Citizenship scale, as presented above.

DIMENSIONS OF SC	QUALITATIVE	LEVEL 1:	LEVEL 2:	LEVEL 3:	LEVEL 4:	LEVEL 5:
	INDICATORS	Living in	Going	Expressing	Joining In	Achieving
		Isolation	Outside	Interest		A at:
						Active
						Citizenship
Cognitive	1. National language	Does not	Getting an	Starts to	Understands	Understands
_	in Budge	have any	idea of how	understand/	/speaks up	/Speaks up
Dimension		, idea of the	the national	to speak up	to A2-B1	to B2-C2
		national	language	to A1 level	level	level
		language	sounds/Does			
			not			
			understand			
			or speak			
	2. Local food					
		Does not	Starts to	Identifies/tas	Identifies	Chooses/kno
		know	identify/to taste local	tes/starts to learn about	much/Tastes	ws how to cook local
		anything about /Has	food	local food	regularly/Ha s basic	food
		never tasted	1000		knowledge	1000
		local food			of cooking	
					local food	
	3. Local					
	history/na	Has never	Starts to	Wants to	Learns local	Has
	rratives	heard of	hear	know about	history and	sufficient

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DIMENSIONS OF SC	QUALITATIVE	LEVEL 1:	LEVEL 2:	LEVEL 3:	LEVEL 4:	LEVEL 5:
	INDICATORS	Living in	Going	Expressing	Joining In	Achieving
		Isolation	Outside	Interest		Active
						Citizenship
		local	about/to	local	gets familiar	knowledge/
		history/Does	have an idea	history/to	with local	Understands
		not identify/	of local	understand	narratives	local
		understand	history/narra	local		history/narra
		local	tives	narratives		tives
		narratives				
		harratives				
	<ol> <li>Local cultural</li> </ol>	Does not	Starts to	Starts to visit	Visits (1-2)	Visits,
	monumen	know/Has	observe	and gets	and wants to	already
	ts	never visited	without	basic	learn more	, understands,
		any local	understandi	information	about local	and wants to
		cultural	ng the	about local	cultural	teach others
		monuments	significance	cultural	monuments	about local
			of local	monuments		cultural
			cultural			monuments
			monuments			
	5. Networkin					
Structural	g with locals	Has no ties	Has the	Starts to	Has ties with	Has strong
Dimension	100015	with locals	intention to	have some	locals with	ties with
			have ties	ties with	the	locals and
			with locals	locals	perspective	constantly
					to become	creates new
					strong and	
					starts to	

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DIMENSIONS OF SC	QUALITATIVE INDICATORS	LEVEL 1: Living in Isolation	LEVEL 2: Going Outside	LEVEL 3: Expressing Interest	LEVEL 4: Joining In	LEVEL 5: Achieving
						Active Citizenship
					create some new	
	6. Getting a job	Has no job	Starts to have interest in getting a job	Starts to look for a job/to work on his/her professional qualification s	Finds a job of any kind/paid or unpaid/Conti nues working on his/her professional qualification s	Finds a paid job that sufficiently satisfies him/her
	7. Trusting the locals (authoriti es, people)	Does not trust the locals/Being reserved	Wants to trust the locals	Shows basic trust to locals	Trusts the locals up to a specific level and wants to trust them more	Trusts the locals at a satisfactory level
	8. Volunteeri ng	Shows no interest in/Has no	I have started developing	Wants to become socially	Becomes socially active up to	Being socially active and

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DIMENSIONS OF SC	QU	ALITATIVE	LEVEL 1:	LEVEL 2:	LEVEL 3:	LEVEL 4:	LEVEL 5:
	IN	DICATORS	Living in	Going	Expressing	Joining In	Achieving
			Isolation	Outside	Interest		
							Active
							Citizenship
			knowledge	interest	active/involv	a certain	involved in
			on how to	about	ed in	level and	voluntary
			volunteer	volunteering	voluntary	involved in	work of
			(locating	. I started to	work	some kind of	his/her
			volunteering	relate		voluntary	preference/T
			opportunitie	volunteering		work. The	akes
			s)	with		person	initiative
				becoming		started	towards this
Deletional				socially		realising that	direction
Relational				active.		volunteerism	
Dimension <sup>3</sup>						makes you	
						socially	
						active	
	9.	Having		llac	Line come	llas	Line the
		obligation s and	Has no	Has	Has some	Has	Has the
		expectatio	obligations	minimum	obligations	significant	same
		ns (regarding	towards	obligations	towards the	obligations	obligations
		work,	locals and	towards the	host country	towards the	as any local
		outgroup	the society	host country	society as far	host country	towards the

<sup>3</sup> **Relational social capital** is a dimension of social capital that relates to the characteristics and qualities of personal relationships such as trust, obligations, respect and even friendship.

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DIMENSIONS OF SC	QUALITATIVE	LEVEL 1:	LEVEL 2:	LEVEL 3:	LEVEL 4:	LEVEL 5:
	INDICATORS	Living in	Going	Expressing	Joining In	Achieving
		Isolation	Outside	Interest		
						Active
						Citizenship
	relationshi	of the host	society and	as his/her	society as far	host country
	ps etc.) <sup>4</sup>	country. Has	at the same	behavior and	as his/her	society as far
		expectations	time the	actions are	behavior and	as his/her
		on how I	host country	concerned	actions are	behaviour
		should be	society	and the host	concerned	and actions
		treated in	should have	country	and the host	are
		the host	minimum	society will	country	concerned
		country	expectations	have some	society will	and the host
			from	expectations	have	country
			him/her	related to	significant	society will
				his/her	expectations	have the
				behaviour	related to	same
				and actions	his/her	expectations
				from	behaviour	as for any
				him/her.	and actions	local related
					from	to his/her
				At the same	him/her.	behaviour
				time, I have		and actions
				some		

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<sup>&</sup>lt;sup>4</sup> *"Obligations and expectations"* : When A does something for B and trusts B to reciprocate in the future, this establishes an expectation in A and an obligation in B. Coleman also calls this obligation a "credit slip" held by A.



DIMENSIONS OF SC	QUALITATIVE	LEVEL 1:	LEVEL 2:	LEVEL 3:	LEVEL 4:	LEVEL 5:
	INDICATORS	Living in	Going	Expressing	Joining In	Achieving
		Isolation	Outside	Interest		Active Citizenship
				expectations on how I should be treated and this creates obligations for the host country society	At the same time has significant expectations on how he/she should be treated and this creates significant obligations for the host country society	from him/her. At the same time, has the same expectations as any local on how he/she should be treated and this creates the same obligations for the host country society as for any local

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DIMENSIONS OF SC	QUALITATIVE INDICATORS	LEVEL 1: Living in Isolation	LEVEL 2: Going Outside	LEVEL 3: Expressing Interest	LEVEL 4: Joining In	LEVEL 5: Achieving Active Citizenship
	10. Identifyin g with locals	Cannot identify with locals and does not have the desire of doing so	can identify with locals in very few situations but he/she would like to be able to identify with them more	Can identify with the locals quite often and he/she has the desire to be able to identify more with them	In most situations he/she identifies with the locals. He/she always tries to understand locals in the host country	He/she feels like the locals and he/she can fully relate with them

Figure 2: Dimensions and qualitative indicators

# How to access the MINGLE platform

In order to access the MINLGE platform, you should follow the link below:

#### www.mingle.projectsgallery.eu

Once you visit the link, you will see the first MINGLE screen, as follows:

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Figure 3: The Mingle platform

# Accessing the Assessment tool (OACAT)

From the Home Page of Mingle, click the **EMPOWERMENT** option. A drop-down menu with the following options will appear:

### **EMPOWERMENT**

ASSESSMENT

From there, choose the **ASSESSMENT** option.

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The ASSESSMENT option will lead you to the "Assessment Tool". There, the five (5) Social Capital Levels are presented. The levels are:

- Level 1 Living in isolation
- Level 2 Going outside
- Level 3 Expressing interest
- Level 4 Joining in
- Level 5 Achieving active citizenship

From this page, the participant will run the Assessment Tool known as "OACAT" (Online Active Citizenship Assessment Tool).

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0 88 0	- mingre.proje	cogunery.cu/	appearance			No. of Concession, Name	the second s		A	-	P~	-
	номе	ABOUT -	PARTNERS	PARTICIPATE		MATERIALS	PUBLICITY	NEWS	CONTAC	TUS	-	c
Home > Assessment					1						2-22	
Home - Horeadment												
Assessn	nent											
This assessment	t tool will identi	ify your level	l of integration in	the host country.								
This assessment	t tool will identi	ify your level	l of integration in	the host country.								
This assessment		ify your level	l of integration in	the host country.								
		ify your level	l of integration in	the host country.								
The levels are as	follows:		2.53 Antonio (			_						
			l of integration in LEVEL 3	the host country.	LEVEL 5							
The levels are as	follows:		2.53 Antonio (		LEVEL 5							
The levels are as	follows:		LEVEL 3									
The levels are as LEVEL 1 Living in	follows:	2	2.53 Antonio (	LEVEL 4	Achieving active							
The levels are as	follows:	2	LEVEL 3									
The levels are as LEVEL 1 Living in	follows:	2	LEVEL 3 Expressing	LEVEL 4	Achieving active							
The levels are as LEVEL 1 Living in	follows:	2	LEVEL 3 Expressing	LEVEL 4	Achieving active							
The levels are as LEVEL 1 Living in	follows:	2	LEVEL 3 Expressing	LEVEL 4	Achieving active							

Figure 4: The five levels of OACAT assessment tool

### **Running the OACAT**

The first thing the user needs to do is to scroll down in order to enter the requested information.

When the proper fields are filed in, the participant can start the procedure by clicking on the **Start Assessment** blue button.



Figure 5: Starting the assessment

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As the assessment procedure will start, the participant will have to choose from ten (10) statements, what applies to his/her case each time. The ten statements relate to:

- 1. Language
- 2. Food
- 3. History and local narratives
- 4. Cultural monuments
- 5. Networking with Locals
- 6. Getting a job
- 7. Trusting the locals
- 8. Volunteering
- 9. Having expectations and obligations in the host country
- 10. Identifying with the locals
- Every statement has five (5) possible answers, responding to the five (5) different levels.
- When selecting an answer, this will become blue.
- The user can also flag an answer by clicking the green flag, in which case he/she can return to the question later on.

To move to the next question, the user can click the **Next Button** at the bottom of the screen or can click the number of the question at the top of the screen

-1		IOME ABOUT PARTNERS	PARTICIPATE EMPOWERMENT	- MATERIALS PUBLICITY	NEWS CONTACT US	a ^
Home	* Assessment					
As	sessment					- 1
1. <b>.</b>	ation 1 of 10. A s far as the language of the host country is cor I do not have any idea on how this I have an idea on how the national	language works and I don'				
D. E.	language. I am an A1 level of the national lan I understand and speak the languag I understand and speak the languag stion 1 of 10	ge up to an A2-B1 level.	d speak a little bit the langua	ge.		~



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Once you move to a following question, a **Previous Button** appears to allow you to move to a previous question.

🖻 🖅 📫 Assessment - mingle X + V	-	٥	×
$\leftarrow$ $\rightarrow$ O $\textcircled{m}$ or mingle.projectsgallery.eu/assessment/	= <i>l</i> ~	ß	
HOME ABOUT - PARTNERS PARTICIPATE EMPOWERMENT - MATERIALS PUBLICITY NEWS CONTA	CT US	# <u>#</u> ~	a ^
Home + Assessment			
Assessment			
1       2       3       4       5       6       7       8       9       10         Question 2 of 10       2       A star as the food of the host country is concerned:       A.       I have never tasted the local food.         B.       I have tasted local food.       I have tasted local food.			
<ul> <li>C. I can identify, I have tasted, and I started learning about local food</li> <li>D. I cat regularly and I have the basic knowledge of cooking local food.</li> <li>E. I often choose local food and I know how to prepare a local dish.</li> <li>Question 2 of 10</li> </ul>			

#### Figure 7: The previous button

Once you reach the end of the questions, a button **Submit** allows you to complete the process.

$\leftrightarrow$ $\rightarrow$ $\circlearrowright$ $\Leftrightarrow$	mingle.projectsgallery.eu/assessment/		*≡	h e	
mining an	Assessment none about - partners participate <u>enpowernent</u> - naterials publicity	/ NEWS	CONTACT US	<u>Mt</u> -	۹
	1 2 3 4 5 6 7 8 9 10				
	Ouestion 10 of 10 10 Prease select the statement that is more applicable in your case: 4. I cannot identify with locals and do not have the desire of doing so. 5. I can identify with locals in very few situations, but I would like to be able to identify with them more. 6. I can identify with the locals quite often and I have the desire to be able to identify with them more. 7. I most situations I identify with the locals, I always try to understand locals in my host country. 7. I feel like the locals and I can fully relate with them. 7. Ovestion 10 of 10	•			

Figure 8: The submit button

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### **Getting the results**

After submitting the assessment, the results will be presented together with the total points.

mingle.projectsgallery.eu/assessment/		
HOME ABOUT - PARTNERS PARTICIPATE EMPOWERMENT - MATERIALS P	UBLICITY NEWS CONT	ACT US
Home > Assessment		
Assessment		
You have successfully completed the self assessment.		
You have collected 30 points.		
Your obtained grade is:		
Level 3		
Bravo for the work you have already done! If you work harder, your social skills will soon reach a satisfactory level. Keep trying!		
Your answers are shown below:		
1. As far as the language of the host country is concerned:		
A. I do not have any idea on how this language works and I don't have any interest in finding out.		
B. I have an idea on how the national language sounds, but I don't understand and I don't speak the national language.		
C. I am an A1 level of the national language; I can understand and speak a little bit the language.		
D. I understand and speak the language up to an A2-B1 level. E. I understand and speak the language up to a B2-C2 level.		
E. LUNDERSTAND AND SDEAK THE IANDUADE UD TO A BZ-GZ IEVEL		

Figure 9: Assessment tool results

# **Accessing the Empowerment Toolkit**

At the Home Page of the Mingle site, click **EMPOWERMENT** and then click **EMPOWERMENT TOOLKIT**.

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Figure 10: Choosing the empowerment toolkit

With the choice of the EMPOWERMENT TOOLKIT the page with the five (5) Levels of Active Citizenship will appear.





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By choosing one of the levels, the user will see the Qualitative Indicators panel for the chosen level.

Figure 12: The qualitative indicators panel

Have in mind that when the user will decide the level, the choices in the Indicators panel are corresponding to the Step for passing from that level to the next. For example, if the user chooses the "Living in Isolation" level, he/she will see Activities for passing from that this level to the level of "Going Outside". That means, also, that in the last Level "Achieving Active Citizenship" there are <u>no</u> activities!

Now, from the Indicators panel the user can choose from five (5) different indicators out of the original ten (10). The eligible Indicators with their original numbering are the following:

- (1) National Language
- (2) Local Food
- (3) Local History/Narratives
- (4) Local Cultural Monuments
- (6) Getting a Job

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Every Indicator has a recognition code starting every time with the letter A (from the word "Activity"). The first number represents the Level (from 1 to 5) and the second number the Indicator. When the user will pick an activity, a new page will come up with information about the activity ("General info", "Summary", "Introduction and context", and "What is needed to organise this activity?"). Moreover, by scrolling down the "Implementation Steps" of the activity appear.

$\leftrightarrow$ $\rightarrow$ O $$ mingle.projectsgallery.eu/a1-1-learn-your-first-words-through-a-song/	□ ☆	ք≡	h	È	
Home × A1.1: Learn your first words through a song!					^
A1.1: Learn your first words through a song!					ł
General Info Summary Introduction and context What is needed to organise this activity?					
Pre-requisite(s): This activity targets those TCNs that have no language skills in the language of the host country.					1
Estimated Duration: 2 hours (1 hour: first meeting, 1 hour: second meeting).					
Related to:					
Stop: 1					
Dimension: Cognitive					
Qualitative Indicator: National Language					
Type of activity: Group or Individual					
Implementation Steps					
Step 1 - Identification of the song and its lyrics					
Step 2 - The TCN(s) listen(s) to the song twice and identify/les some words to learn					
Step 3 - Provision of possible options for language learning					
Step 4 - Organisation of a follow up individual or group meeting					~

Figure 13: Every activity has the above look, with the specific identification code. In this example, the activity has the code A1.1, that means that it is a first level activity, in the first Indicator. From here, the user can see the "General Info", the "Summary", the "Introduction and context", the "What is needed to organise this activity?" as well as the "Implementation Steps" options for this activity.

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